## SONY

# **Q1 FY2015 Consolidated Financial Results**

(Three months ended June 30, 2015)

## **Sony Corporation**

## **Q1 FY2015 Consolidated Results**

(Bln Yen

	Q1 FY14	Q1 FY15	Change
Sales & operating revenue	1,809.9	1,808.1	-0.1%
Operating income	69.8	96.9	+38.8%
Income before income taxes	68.4	138.7	+102.9%
Net income attributable to Sony Corporation's stockholders	26.8	82.4	+207.5%
Net income attributable to Sony Corporation's stockholders per share of common stock (diluted)	22.94 yen	<b>70.36</b> yen	+206.7%
Restructuring charges*	15.3	10.1	-33.6%

Average Rate	Q1 FY14	Q1 FY15
1 US dollar	102.2 yen	121.3 yen
1 euro	140.1 yen	134.2 yen

\*Restructuring charges are included in operating income as operating expenses (applies to all following pages)

(Bln Yen)

		Q1 FY14	Q1 FY15	Change	FX Impact
Mobile Communications	Sales	335.0	280.5	-16.3%	+2%
(MC)	Operating income	-1.6	-22.9	-21.3 bln yen	-25.4 bln yen
Game &	Sales	257.5	288.6	+12.1%	+5%
Network Services (G&NS)	Operating income	4.3	19.5	+15.1 bln yen	-15.6 bln yen
Imaging Products &	Sales	164.6	170.4	+3.5%	+8%
Solutions (IP&S)	Operating income	17.4	21.3	+3.9 bln yen	+2.0 bln yen
Home Entertainment &	Sales	293.7	253.1	-13.8%	+7%
Sound (HE&S)	Operating income	8.8	10.9	+2.1 bln yen	-7.7 bln yen
Davisa	Sales	176.1	237.9	+35.1%	+17%
Device	Operating income	11.5	30.3	+18.8 bln yen	+11.0 bln yen
Distance	Sales	194.8	171.5	-11.9%	+14%
Pictures	Operating income	7.8	-11.7	-19.5 bln yen	
Music	Sales	120.0	130.2	+8.5%	+11%
Music	Operating income	11.6	31.8	+20.1 bln yen	
Financial Services	Revenue	247.0	279.4	+13.1%	
Financial Services	Operating income	43.8	46.0	+2.2 bln yen	
All Other	Sales	102.9	79.3	-22.9%	
All Other	Operating income	-20.0	-5.0	+15.0 bln yen	
Corporate and elimination	Sales	-81.7	-82.9	-	
Corporate and elimination	Operating income	-13.9	-23.2	-9.3 bln yen	
Consolidated total	Sales	1,809.9	1,808.1	-0.1%	
Consolidated total	Operating income	69.8	96.9	+27.1 bln yen	

Due to Sony's modification to its organizational structure on and after April 1, 2015, certain figures in FY14 and FY13 have been reclassified to conform to the presentation of FY15 (applies to all following pages)
 Sales and Revenue in each business segment represents sales and revenue recorded before intersegment transactions are eliminated. Operating income in each business segment represents operating income reported before intersegment transactions are eliminated and excludes unallocated corporate expenses (applies to all following pages)
 Both Sales and Revenue include operating revenue and intersegment sales (applies to all following pages)
 For definition of FX Impact, please see P.9 of "Consolidated Financial Results for the First Quarter Ended June 30, 2015" (applies to all following pages)

## **FY2015 Consolidated Results Forecast**

(Bln Yen)

	FY14	FY15 April FCT	FY15 July FCT	Change from April FCT
Sales & operating revenue	8,215.9	7,900	7,900	-
Operating income	68.5	320	320	-
Income before income taxes	39.7	345	345	-
Net income attributable to Sony Corporation's stockholders	-126.0	140	140	-
Capital expenditures*1	251.0	510	510	-
Depreciation & amortization*2	354.6	365	365	-
Research & development	464.3	490	490	-
Foreign exchange rates	Actual	Assumption	Assumption (Q2-Q4 FY15)	
1 US dollar	109.9 yen	Approx. 120 yen	Approx. 125 yen	
1 euro	138.8 yen	Approx. 125 yen	Approx. 130 yen	

<sup>&</sup>lt;sup>11</sup> Does not include the increase in intangible assets resulting from acquisitions (applies to all following pages)
<sup>12</sup> Includes amortization expenses for intangible assets and for deferred insurance acquisition costs

## **FY2015 Results Forecast by Segment**

(Bln Yen)

		FY14	FY15 April FCT	FY15 July FCT	Change from April FCT
Mobile Communications	Sales	1,410.2	1,310	1,190	-9.2%
(MC)	Operating income	-217.6	-39	-60	-21.0 bln yen
Game &	Sales	1,388.0	1,370	1,490	+8.8%
Network Services (G&NS)	Operating income	48.1	40	60	+20.0 bln yen
Imaging Products &	Sales	720	690	720	+4.3%
Solutions (IP&S)	Operating income	54.7	50	60	+10.0 bln yen
Home Entertainment &	Sales	1,238.1	1,160	1,160	-
Sound (HE&S)	Operating income	24.1	22	22	-
Device	Sales	927.1	1,080	1,100	+1.9%
Device	Operating income	89.0	121	121	-
Pictures	Sales	878.7	1,020	1,020	-
Pictures	Operating income	58.5	64	64	-
Barraia	Sales	559.2	550	550	-
Music	Operating income	60.6	74	74	-
Financial Services	Revenue	1,083.6	1,060	1,060	-
Financial Services	Operating income	193.3	175	175	-
All Other, Corporate and elimination	Operating income	-242.2	-187	-196	-9.0 bln yen
Compatible to the state	Sales	8,215.9	7,900	7,900	-
Consolidated total	Operating income	68.5	320	320	-

#### **Segment Forecast Rate Assumption** (Q2-Q4 FY15)

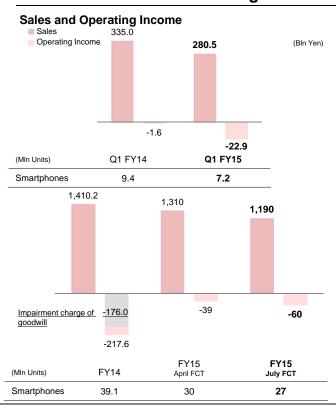
1 US dollar 123 yen

1 euro 134 yen

The impact of the difference between the assumed rates for the consolidated results and the rates used when the individual segments completed their forecasts has been included in the forecast for All Other

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## **Mobile Communications Segment**



#### Q1 FY2015 (year-on-year)

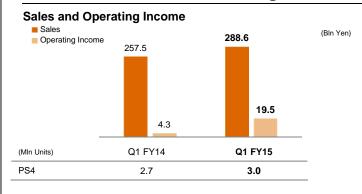
- Sales: 16.3% decrease (FX Impact: +2%)
  - $\cdot (\text{--})$  Significant decrease in smartphone unit sales resulting from a strategic decision not to pursue scale in order to improve profitability
- OI: 21.3 bln yen deterioration (FX Impact: -25.4 bln yen)
  - ·(-) Negative impact of the appreciation of the U.S. dollar, reflecting the high ratio of U.S. dollar-denominated costs
  - ·(-) Decrease in smartphone unit sales

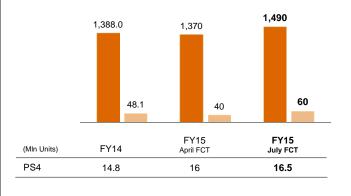
  - ·(-) Increase in restructuring charges ·(+) Reductions in marketing and other expenses ·(+) Improvement in product mix

#### FY2015 FCT (change from April forecast)

- Sales: 120 bln yen downward revision
  - ·(-) Expected decrease in smartphone unit sales
- OI: 21 bln yen downward revision
  - ·(-) Decrease in sales
  - ·(-) Negative impact of foreign exchange rates
  - ·(+) Higher than originally anticipated selling prices of smartphones
  - ·(+) Additional cost reductions

### **Game & Network Services Segment**





### Q1 FY2015 (year-on-year)

- Sales: 12.1% increase (FX Impact: +5%)
  - ·(+) Increase in PS4 software sales
  - ·(+) Increase in PS4 peripheral device unit sales
  - ·(+) Impact of foreign exchange rates
  - ·(-) Decrease in PS3 hardware and software sales
- OI: 15.1 bln yen increase (FX Impact: -15.6 bln yen)
  - ·(+) PS4 hardware cost reductions
  - ·(+) Increase in PS4 peripheral device unit sales
  - ·(+) Increase in PS4 software sales
  - ·(+) 4.7 bln yen (39 mln U.S. dollars) of insurance recoveries related to losses incurred from the cyberattack on Sony's network services in FY2011
  - $\cdot$ (-) Negative impact of the appreciation of the U.S. dollar, reflecting the high ratio of U.S. dollar-denominated costs
  - ·(-) Decrease in PS3 software sales

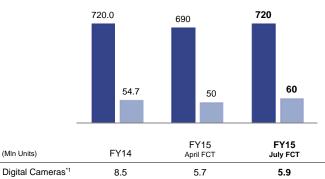
#### FY2015 FCT (change from April forecast)

- Sales: 120 bln yen upward revision
  - ·(+) Expected increase in PS4 hardware unit sales and software sales
- OI: 20 bln yen upward revision
  - ·(+) Increase in sales
  - ·(-) Negative impact of foreign exchange rates
  - $\cdot$ (-) Expected increase in marketing and promotional costs

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### **Imaging Products & Solutions Segment**

### Sales and Operating Income (Bln Yen) Sales Operating Income 170.4 164.6 21.3 174 Q1 FY14 Q1 FY15 (Mln Units) Digital Cameras\*1 2.2 720 720.0 690



(Mln Units)

#### Q1 FY2015 (year-on-year)

- Sales: 3.5% Increase (FX Impact: +8%)
  - ·(+) Impact of foreign exchange rates
  - ·(+) Improvement in the product mix of digital cameras\*2 reflecting a shift to high value-added models
  - ·(-) Decrease in unit sales of digital cameras\*2 reflecting a contraction of the
- OI: 3.9 bln yen increase (FX Impact: +2.0 bln yen)
  - $\cdot \text{(+)} \ \ \text{Improvement in digital camera product mix reflecting a shift to high}$ value-added models
  - Increase in insurance recoveries related to damages and losses incurred from the floods in Thailand in FY2011
  - ·(+) Positive impact of foreign exchange rates
  - ·(-) Decrease in unit sales of digital cameras\*2

#### FY2015 FCT (change from April forecast)

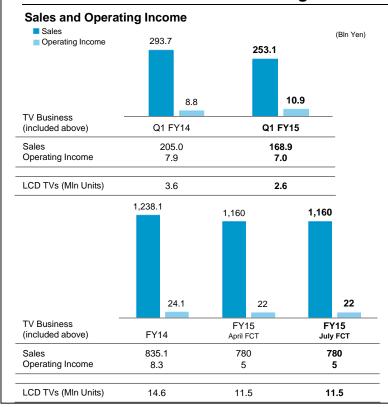
- Sales: 30 bln yen upward revision
- OI: 10 bln yen upward revision

#### (Sales / OI)

- ·(+) Expected increase in unit sales of digital cameras\*2
- ·(+) Positive impact of foreign exchange rates

<sup>\*2</sup> Includes compact digital cameras, interchangeable single-lens cameras and interchangeable lenses

## **Home Entertainment & Sound Segment**



#### Q1 FY2015 (year-on-year)

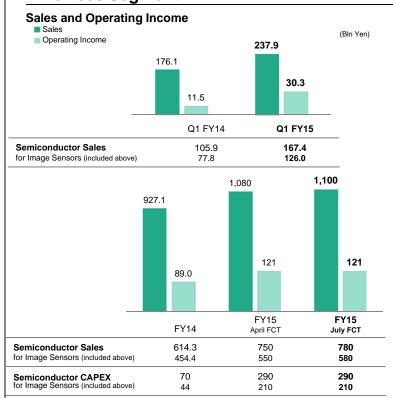
- Sales: 13.8% decrease (FX Impact: +7%)
  - ·(-) Decrease in unit sales of LCD televisions, mainly in the mid-range
  - ·(-) Decrease in home audio and video unit sales reflecting contraction of the market
- OI: 2.1 bln yen increase (FX Impact: -7.7 bln yen)
  - ·(+) Cost reductions
  - $\cdot$ (+) Improvement in product mix reflecting a shift to high value-added models
  - (-) Decrease in LCD televisions and home audio and video unit sales
  - ·(-) Negative impact of the appreciation of the U.S.dollar, reflecting the high ratio of U.S. dollar-denominated costs

#### **FY2015 FCT**

Sales / OI: Remain unchanged from April forecast

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#### **Devices Segment**



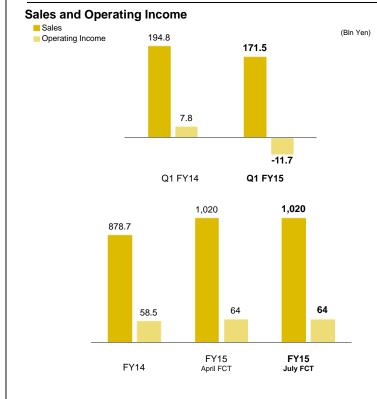
#### Q1 FY2015 (year-on-year)

- Sales: 35.1% increase (FX Impact: +17%)
  - ·(+) Significant increase in sales of image sensors reflecting higher demand for image sensors for mobile products
  - ·(+) Impact of foreign exchange rates
  - ·(+) Significant increase in sales of camera modules
- OI: 18.8 bln yen increase (FX Impact: +11.0 bln yen)
  - ·(+) Increase in sales of image sensors
  - ·(+) Positive impact of foreign exchange rates

#### FY2015 FCT (change from April forecast)

- Sales: 20 bln yen upward revision
  - ·(+) Expected increase in image sensor sales reflecting the impact of foreign exchange rates
  - ·(-) Expected decrease in battery business sales
- OI: Remain unchanged
  - ·(+) Increase in image sensor sales
  - ·(-) Decrease in battery business sales

## **Pictures Segment**



### Q1 FY2015 (year-on-year)

- Sales: 11.9% decrease (U.S. dollar basis: -26%)

  - The following sales analysis is on a U.S. dollar basis

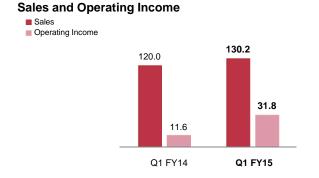
    (-) Significantly lower sales for Motion Pictures reflecting a decrease in theatrical and television licensing revenues
    - ·(-) Decrease in theatrical revenues due to the stronger worldwide theatrical performance of films released in Q1 FY14 which benefitted from the performances of *The Amazing Spider-Man 2* and *22 Jump* Street
    - ·(-) Lower Television licensing revenues as Q1 FY14 benefitted from sales of Cloudy With A Chance of Meatballs 2 and Captain Phillips.
- OI: 19.5 bln yen deterioration
  - ·(-) Decrease in theatrical and television licensing revenues

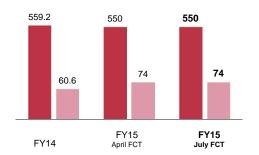
#### **FY2015 FCT**

Sales / OI: Remain unchanged from April forecast

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### **Music Segment**





#### Q1 FY2015 (year-on-year)

(Bln Yen)

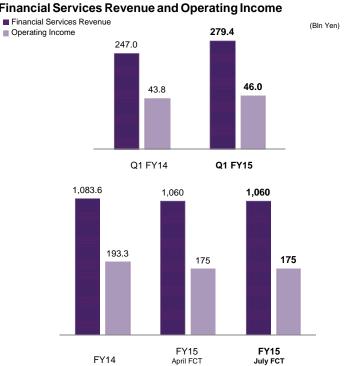
- Sales: 8.5% increase (FX Impact: +11%)
  - ·(+) Impact of the depreciation of the yen against the U.S. dollar
  - (-) Decrease in Recorded Music sales primarily due to continued worldwide contraction of the physical music market
- OI: 20.1 bln yen increase
  - ·(+) 151 mln US dollar (18.1 bln yen) remeasurement gain on SME's equity interest in Orchard Media, Inc. associated with acquiring its remaining shares
  - ·(+) Positive impact of foreign exchange rates

#### **FY2015 FCT**

■ Sales / OI: Remain unchanged from April forecast

## **Financial Services Segment**

#### Financial Services Revenue and Operating Income



### Q1 FY2015 (year-on-year)

- Revenue: 13.1% increase
  - ·(+) Increase in revenue at Sony Life
    - (15.7% increase, revenue: 250.9 bln yen)
    - ·(+) Increase in insurance premium revenue reflecting an increase in policy amount in force
    - (+) Improvement in investment performance in the separate account resulting mainly from a larger rise in the Japanese stock market
- OI: 2.2 bln yen increase
  - ·(+) Increase in OI of Sony Life (3.7 bln yen increase, OI: 40.9 bln yen)
    - ·(+) Improvement in investment performance in the general account

#### **FY2015 FCT**

Revenue / OI : Remain unchanged from April forecast

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## **Inventory by Segment** [Reclassified]

FY14

(Bln Yen)

	EV42		FY.	14		FY15
	FY13	Q1	Q2	Q3	Q4	Q1
Mobile Communications (MC)	132.5	116.8	142.3	144.0	94.0	129.6
Game & Network Services (G&NS)	91.9	128.2	193.7	97.4	86.6	116.8
Imaging Products & Solutions (IP&S)	79.9	84.2	90.1	97.0	76.0	86.6
Home Entertainment & Sound (HE&S)	157.6	174.4	219.7	164.5	133.0	149.1
Devices	157.0	176.8	177.4	167.1	171.9	193.5
Pictures	39.6	44.6	48.0	49.7	54.1	55.9
Music	13.2	13.1	14.1	16.4	14.5	14.7
All Other and Corporate	62.2	53.9	61.5	45.4	35.3	34.2
Consolidated total	733.9	792.0	946.8	781.5	665.4	780.4

## Long-lived Assets and Goodwill by Segment [Reclassified]

			FY15
		FY14	Q1
Mobile Communications	Long-lived assets	92.1	90.2
(MC)	Goodwill	3.3	3.3
Game &	Long-lived assets	122.8	126.6
Network Services (G&NS)	Goodwill	154.4	155.2
Imaging Products &	Long-lived assets	65.8	64.1
Solutions (IP&S)	Goodwill	6.1	6.3
Home Entertainment &	Long-lived assets	22.9	27.4
Sound (HE&S)	Goodwill	-	-
Device	Long-lived assets	352.1	365.9
Device	Goodwill	37.8	39.0
Pictures	Long-lived assets	143.5	146.7
Pictures	Goodwill	224.2	230.8
Music	Long-lived assets	244.8	263.6
Wusic	Goodwill	132.4	171.1
Financial Services	Long-lived assets	50.4	49.3
Financial Services	Goodwill	2.3	2.3
All Other and Corporate	Long-lived assets	287.2	295.7
All Other and Corporate	Goodwill	0.8	0.9
	Long-lived assets	1.381.6	1,429.5
Consolidated total	Goodwill	561.3	608.9

 $<sup>\</sup>cdot$  Long-lived assets include property, plant and equipment and intangible assets

## "Depreciation & Amortization" and "Restructuring Charges" by Segment [Reclassified]

		FY13			FY14			FY15
		FY13	Q1	Q2	Q3	Q4	FY	Q1
Mobile Communications	Depreciation & Amortization	23,815	6,949	4,951	6,072	6,156	24,128	6,196
(MC)	Restructuring Charges	3,611	13	43	1,790	3,945	5,791	8,052
Game &	Depreciation & Amortization	16,529	4,000	4,426	4,740	5,170	18,336	4,640
Network Services (G&NS)	Restructuring Charges	371	64	0	12	7,196	7,272	15
Imaging Products &	Depreciation & Amortization	38,080	6,967	8,293	7,243	9,272	31,775	7,012
Solutions (IP&S)	Restructuring Charges	3,422	129	71	314	6,762	7,277	44
Home Entertainment &	Depreciation & Amortization	25,806	6,105	6,138	6,356	6,639	25,238	5,581
Sound (HE&S)	Restructuring Charges	1,592	540	38	2	1,381	1,960	-57
Devices	Depreciation & Amortization	106,472	21,014	21,588	21,967	23,226	87,795	24,135
Devices	Restructuring Charges	8,894	542	2,823	220	3,837	7,422	-30
Pictures	Depreciation & Amortization	18,078	4,565	4,691	5,241	5,483	19,980	5,252
Fictures	Restructuring Charges	6,735	0	16	166	1,736	1,918	49
Music	Depreciation & Amortization	15,572	3,594	3,669	3,652	3,729	14,644	4,181
Widsic	Restructuring Charges	685	25	34	1,317	738	2,114	77
Financial Services	Depreciation & Amortization	54,348	15,619	13,602	13,770	23,232	66,223	16,521
Filialicial Services	Restructuring Charges	0	0	0	0	0	0	0
All Other	Depreciation & Amortization	26,925	2,714	2,461	2,620	4,559	12,354	1,700
Corporate	Depreciation & Amortization	51,070	12,771	12,630	12,672	16,078	54,151	11,803
All Other and Corporate	Restructuring Charges	55,279	13,949	6,398	5,225	38,708	64,280	1,981
Consolidated total	Depreciation & Amortization	376,695	84,298	82,449	84,333	103,544	354,624	87,021
Consolidated total	Restructuring Charges	80,589	15,262	9,424	9,048	64,302	98,036	10,131

· Restructuring Charges include depreciation associated with restructured assets

(Bln Yen)

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(Mln Yen)

## Results by Segment [Reclassified]

		FY13			FY14			FY15
		FY	Q1	Q2	Q3	Q4	FY	Q1
Mobile Communications	Sales	1,265,014	334,980	329,466	450,858	294,911	1,410,215	280,524
(MC)	Operating income	8,721	-1,609	-170,588	10,356	-55,733	-217,574	-22,92
Game & Network Services (G&NS)	Sales	1,043,858	257,530	309,479	531,537	289,483	1,388,029	288,589
	Operating income	-18,845	4,319	21,790	27,608	-5,613	48,104	19,45
Imaging Products &	Sales	741,203	164,600	178,610	201,041	175,719	719,970	170,37
Solutions (IP&S)	Operating income	26,327	17,409	20,098	22,986	-5,809	54,684	21,27
Home Entertainment &	Sales	1,199,738	293,743	289,659	420,247	234,408	1,238,057	253,14
Sound (HE&S)	Operating income	-20,982	8,834	9,065	25,993	-19,790	24,102	10,92
Davisas	Sales	741,820	176,085	240,415	285,944	224,636	927,080	237,89
Devices	Operating income	-16,937	11,500	28,335	53,833	-4,637	89,031	30,34
Disturs	Sales	829,584	194,770	182,183	206,580	295,148	878,681	171,54
Pictures	Operating income	51,619	7,831	-1,041	6,219	45,518	58,527	-11,68
Mia	Sales	516,956	120,037	120,619	167,525	151,063	559,244	130,19
Music	Operating income	52,406	11,634	12,163	25,923	10,884	60,604	31,75
Financial Commissa	Revenue	993,846	246,967	269,576	304,926	262,160	1,083,629	279,38
Financial Services	Operating income	170,292	43,772	47,686	50,850	50,999	193,307	45,97
All Other	Sales	764,374	102,919	82,001	116,127	80,705	381,752	79,34
All Other	Operating income	-134,371	-19,951	-19,784	-15,902	-52,246	-107,882	-4,96
Cornerate and alimination	Sales	-329,128	-81,723	-100,497	-118,036	-70,521	-370,777	-82,93
Corporate and elimination	Operating income	-91,735	-13,925	-33,312	-25,771	-61,346	-134,355	-23,23
	Sales	7,767,266	1,809,908	1,901,511	2,566,749	1,937,712	8,215,880	1,808,059
Consolidated total	Operating income	26,495	69,814	-85,588	182,095	-97,773	68,548	96,90

Sales to Customers by Product Category (to external customers) [Reclassified]

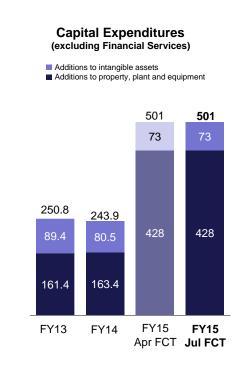
		FY13	F114			FYID		
		F113	Q1	Q2	Q3	Q4	FY	Q1
Mobile Communications (MC)		1,262,849	334,742	329,212	450,600	294,625	1,409,179	279,53
	Hardware	513,425	136,873	160,689	321,744	114,451	733,757	129,40
Game & Network Services	Network	200,229	69,253	71,123	102,025	109,066	351,467	105,8
(G&NS)	Other	232,825	25,242	53,942	75,473	52,265	206,922	30,6
	Total	946,479	231,368	285,754	499,242	275,782	1,292,146	265,8
	Digital Imaging Products	442,723	106,135	109,565	126,361	90,533	432,594	107,1
Imaging Products &	Professional Solutions	277,417	55,716	64,822	70,658	80,707	271,903	57,
Solutions (IP&S)	Other	17,334	2,285	2,765	3,410	3,301	11,761	3,9
	Total	737,474	164,136	177,152	200,429	174,541	716,258	168,
	Televisions	754,308	204,989	199,742	280,572	149,765	835,068	168,
Home Entertainment &	Audio and Video	431,519	87,414	89,023	138,013	82,364	396,814	81,
Sound (HE&S)	Other	10,871	646	99	1,097	1,962	3,804	2,
	Total	1,196,698	293,049	288,864	419,682	234,091	1,235,686	252,
	Semiconductors	342,072	84,948	118,095	162,884	135,088	501,015	140,
Devices	Components	207,833	50,039	54,287	59,415	54,194	217,935	50,
Devices	Other	2,493	1,748	1,464	2,457	1,341	7,010	2,
	Total	552,398	136,735	173,846	224,756	190,623	725,960	193,
	Motion Pictures	422,255	104,626	97,339	100,723	131,565	434,253	58,
<b>.</b>	Television Productions	247,568	42,362	44,259	51,831	114,004	252,456	50,
Pictures	Media Networks	158,845	47,678	40,309	53,916	47,702	189,605	62,
	Total	828,668	194,666	181,907	206,470	293,271	876,314	171,
	Recorded Music	347,684	79,395	80,429	122,211	101,315	383,350	89,
	Music Publishing	66,869	16,288	16,366	16,675	21,630	70,959	17,
Music	Visual Media and Platform	83,777	19,178	19,921	23,924	23,172	86,195	19,
	Total	498,330	114,861	116,716	162,810	146,117	540,504	126,
Financial Services		988,944	245,750	268,192	303,211	260,451	1,077,604	277,
All Other		703,415	82,822	64,872	92,488	62,392	302,574	60,
Corporate		52,011	11,779	14,996	7,061	5,819	39,655	12,
Consolidated total	·	7,767,266	1,809,908	1,901,511	2,566,749	1,937,712	8,215,880	1,808,

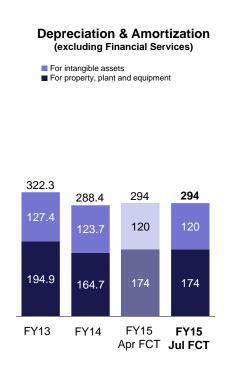
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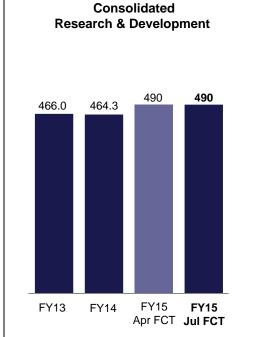
(Mln Yen)

(Mln Yen)

## **CAPEX and Depreciation & Amortization excluding Financial Services / Consolidated R&D**







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## Unit Sales for Key Electronics Products (Quarterly Results)

(MIn units)

	FY14					FY15
Consumer Electronics	Q1	Q2	Q3	Q4	FY	Q1
Smartphones	9.4	9.9	11.9	7.9	39.1	7.2
Digital Cameras	2.2	2.2	2.6	1.5	8.5	1.7
LCD TVs	3.6	3.6	4.7	2.7	14.6	2.6
Game						
PS4	2.7	3.3	6.4	2.4	14.8	3.0

## Unit Sales for Key Electronics Products (Annual Forecast)

(Mln units)

	FY13	FY14	FY	15
Consumer Electronics	FTIS	F114	April FCT	July FCT
Smartphones	39.1	39.1	30	27
Digital Cameras	11.5	8.5	5.7	5.9
LCD TVs	13.5	14.6	11.5	11.5
Game				
PS4	7.5	14.8	16	16.5

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#### **Segment and Category Realignment** Mobile Communications (MC) FY2015 FY2014 Mobile Communications (MC) So-net Corporation and its subsidiaries Game & Network Services (G&NS) Game & Network Services (G&NS) Hardware Imaging Products & Solutions (IP&S) Network Digital Imaging Products Other **Professional Solutions** Imaging Products & Solutions (IP&S) Digital Imaging Products Home Entertainment & Sound (HE&S) Professional Solutions Televisions Other Audio and Video Home Entertainment & Sound (HE&S) Other Televisions Devices Audio and Video Semiconductors Pre-installed Other automotive audio Components products Devices Other Semiconductors <u>Pictures</u> Components Motion Pictures Other Television Production Pictures Media Networks Motion Pictures Music Television Production Recorded Music Media Networks Music Publishing Music Visual Media and Platform Disc manufacturing Recorded Music business in Japan Music Publishing Financial Services Visual Media and Platform All Other Financial Services All Other 21

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- (i) the global economic environment in which Sony operates and the economic conditions in Sony's markets, particularly levels of consumer spending;
- (ii) foreign exchange rates, particularly between the yen and the U.S. dollar, the euro and other currencies in which Sony makes significant sales and incurs production costs, or in which Sony's assets and liabilities are denominated;
- (iii) Sony's ability to continue to design and develop and win acceptance of, as well as achieve sufficient cost reductions for, its products and services, including televisions, game platforms and smartphones, which are offered in highly competitive markets characterized by severe price competition and continual new product and service introductions, rapid development in technology and subjective and changing consumer preferences;
- (iv) Sony's ability and timing to recoup large-scale investments required for technology development and production capacity;
- (v) Sony's ability to implement successful business restructuring and transformation efforts under changing market conditions;
- (vi) Sony's ability to implement successful hardware, software, and content integration strategies for all segments excluding the Financial Services segment, and to develop and implement successful sales and distribution strategies in light of the Internet and other technological developments;
- (vii) Sony's continued ability to devote sufficient resources to research and development and, with respect to capital expenditures, to prioritize investments correctly (particularly in the electronics businesses);
- (viii) Sony's ability to maintain product quality;
- (ix) the effectiveness of Sony's strategies and their execution, including but not limited to the success of Sony's acquisitions, joint ventures and other strategic investments;
- (x) significant volatility and disruption in the global financial markets or a ratings downgrade;
- (xi) Sony's ability to forecast demands, manage timely procurement and control inventories;
- (xii) the outcome of pending and/or future legal and/or regulatory proceedings;
- (xiii) shifts in customer demand for financial services such as life insurance and Sony's ability to conduct successful asset liability management in the Financial Services segment;
- (xiv) the impact of unfavorable conditions or developments (including market fluctuations or volatility) in the Japanese equity markets on the revenue and operating income of the Financial Services segment:
- (xv) Sony's ability to anticipate and manage cybersecurity risk, including the risk of unauthorized access to Sony's business information, potential business disruptions or financial losses; and
- (xvi) risks related to catastrophic disasters or similar events.

Risks and uncertainties also include the impact of any future events with material adverse impact.