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Employees (FY)

Item	Sco	Scope*1		2021	2022	2023
		Total	Persons	108,900	113,000	113,000
	Sony Group*2	(Contract employees)	Persons	13,100	12,900	12,500
		Men	Persons	70,500*3	74,200*3	74,300*3
		Women	Persons	38,100*3	38,400*3	38,400*3
		Total	Persons	2,839	2,445	2,109
	Sony Group Corporation	(Contract employees)	Persons	93	103	114
	Corporation	Men	Persons	2,140	1,769	1,456
Number of employees		Women	Persons	699	676	653
Number of employees		Total	Persons	55,100	56,400	57,200
	Japan* ²	(Contract employees)	Persons	6,700	7,100	7,200
		Men	Persons	41,100	42,000	42,500
		Women	Persons	14,000	14,400	14,700
	Outside Japan*2	Total	Persons	53,800	56,600	55,800
		(Contract employees)	Persons	6,400	5,800	5,300
		Men	Persons	29,400*3	32,200*3	31,800*3
		Women	Persons	24,100*3	24,000*3	23,700*3
	Total		Persons	108,900	113,000	113,000
	Game & Network	Services	Persons	10,200	12,700	12,700
	Music		Persons	10,800	11,100	11,300
	Pictures		Persons	8,100	9,100	9,500
Number of employees by business segment*2	Entertainment, T Services	echnology &	Persons	40,200	38,400	38,700
	Imaging & Sensi	ng Solutions	Persons	18,100	20,300	19,700
	Financial Service	S	Persons	13,200	13,500	13,600
	All Other		Persons	2,300	2,100	1,900
	Corporate Emplo	yees	Persons	6,000	5,800	5,600

Item		Scope*1		Unit	2021	2022	2023
item		Scope	Men	%	75.4	72.4	69.0
		Total					
			Women	%	24.6	27.6	31.0
		Under 30	Men	%	9.9	9.9	9.6
			Women	%	3.8	4.2	4.9
		30 - 39	Men	%	18.6	18.7	18.2
	Sony Group	30 - 39	Women	%	6.6	7.9	8.6
	Corporation	40.40	Men	%	25.5	23.6	22.7
		40 - 49	Women	%	6.9	7.4	8.8
		50 50	Men	%	19.2	17.5	15.6
		50 - 59	Women	%	6.9	7.6	7.9
			Men	%	2.1	2.6	2.9
Employee ratio by age		60 and over	Women	%	0.4	0.6	0.7
group		Total	Men	%	74.8	74.4	74.5
			Women	%	25.2	25.6	25.5
		Under 30	Men	%	9.2	9.8	9.9
		Under 30	Women	%	4.6	4.9	4.7
		20, 20	Men	%	16.4	16.5	16.2
		30 - 39	Women	%	5.4	5.7	5.8
	Japan	40 - 49	Men	%	23.4	22.2	21.4
		40 - 49	Women	%	7.7	7.1	6.7
		FO FO	Men	%	22.0	21.9	22.3
		50 - 59	Women	%	6.5	6.8	7.2
		CO	Men	%	3.9	4.1	4.7
		60 and over	Women	%	1.0	1.1	1.2

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Namagement positions Sony Group positions Management positions Sony Group positions								(FY
Men	ltem		Scope*1		Unit	2021	2022	2023
Management positions				Total	Persons	2,865	2,471	2,133
Percentage of women				Men	Persons	2,161	1,790	1,475
Management positions Sony Group Positions			Total	Women	Persons	704	681	658
Board of Directors*4 Momen Persons 4 4 4 4 4 4 4 4 4					%	24.6	27.6	30.8
Management positions Sony Group Forestions Sony Group higher Percentage of women Persons Perso				Total	Persons	8	8	8
Management positions			Board of	Men	Persons	4	-	4
Namagement positions Sony Group Foreithins				Women	Persons	4	4	4
Namagement positions Sony Group Formation					%	50.0	50.0	50.0
Management positions Sony Group corporation Senior Managers or higher Percentage of women Persons 23 24 22 22 24 22 25 25 26 27 19 27 27 28 28 28 29 29 29 29 29				Total	Persons	2	2	2
Management positions Sony Group positions			In-house			2	2	
Percentage of women					Persons	0	0	0
Management positions Senior Vice Presidents or higher* Men Persons 3 3 3 3 3 3 3 3 3					%	0.0	0.0	0.0
Management positions Sony Group Corporation Senior Managers or higher Men Persons 13.0 12.5 13.6 15.6 13.0 12.5 13.6 15.6 13.0 12.5 13.6 15.6 13.0 12.5 13.6 15.6 13.0 12.5 13.6 15.6 13.0 12.5 13.6 15.6 13.0 12.5 13.6 15.6 13.0 12.5 13.6 15.6 13.0 12.5 13.6 15.6 13.0 13.0 13.0 15.6 13.0								
Nanagement positions Sony Group						-		
Management positions Sony Group Corporation Senior Managers or higher Senior Men Persons 228 214 180					Persons	3	3	3
Management positions			higher*5		%	13.0	12.5	13.6
Management positions			Managers or higher	Total	Persons			
Management positions Sony Group Corporation Fersons Percentage of women Managers or higher Fersons Managers or						-		
Sony Group Corporation Sonitions Total Persons 273 258 224 228 244 180					Persons	24	14	15
Men	Management	Sony Group			%	13.3	13.5	15.6
Managers or higher Percentage of women Persons 45 44 44	positions	Corporation	Senior	Total	Persons	273	258	224
Nigher Percentage of women W 16.5 17.1 19.6				Men	Persons	228	214	180
Total Persons 817 495 623				Women	Persons	45	44	44
Assistant Managers or higher			higher		%	16.5	17.1	19.6
Managers or higher Women Persons 123 101 138				Total	Persons	817		623
Neglect Percentage of women Women Women Women Neglect								
Total Persons 1,561 1,580 1,158 Men Persons 1,056 1,065 704 Men Persons 505 515 454 Percentage of women Women Persons 477 362 320 Men Persons 405 304 261 Men Persons 72 58 59 Percentage of women Persons 43 31 29 Appointed in management Percentage % 16 3 19 4 310					Persons	123	101	138
Men Persons 1,056 1,065 704			higher		%	15.1	20.4	22.2
All Other					Persons			,
Percentage of women						-	-	
Of women % 32.4 32.6 39.2 Of which, people in management positions Total Persons 477 362 320 Women Persons 405 304 261 Women Persons 72 58 59 Percentage of women % 15.1 16.0 18.4 Of which, people newly appointed in management Men Persons 43 31 29 Women Persons 36 25 20 Women Persons 7 6 9 Percentage % 16.3 19.4 31.0			All Other		Persons	505	515	454
Of which, people in management positions Men Persons 405 304 261 Women Persons 72 58 59 Percentage of women % 15.1 16.0 18.4 Of which, people newly appointed in management Men Persons 43 31 29 Women Persons 36 25 20 Women Persons 7 6 9 Percentage % 16.3 19.4 31.0					%	32.4	32.6	39.2
Persons 405 304 261 Women Persons 72 58 59 Percentage of women 70tal Persons 43 31 29 Percentage of women 70tal Persons 43 31 29 Appointed in management Percentage 40 40 40 Percentage 40 40 40 40 Percentage 4			Ofwhich	Total	Persons	477	362	320
Momen Persons 72 58 59			1 '	Men	Persons	405	304	261
positions Percentage of women % 15.1 16.0 18.4 Of which, people newly appointed in management Total Persons 43 31 29 Women Persons 36 25 20 Women Persons 7 6 9 Percentage % 16.3 19.4 31.0			1 ' '	Women	Persons	72	58	59
Decorption Persons P					%	15.1	16.0	18.4
people newly appointed in management Men Persons 36 25 20			Of which,	Total	Persons			29
management Percentage % 16.3 19.4 31.0			1 '	Men	Persons	36	25	20
1 10 1 10 10 10 10 10 10 10 10 10 10 10				Women	Persons	7	6	9
					%	16.3	19.4	31.0

						(FY)
Item	Sco	pe*1	Unit	2021	2022	2023
	Sony Group		%	35.0	34.0	34.0
	Sony Group Corp	poration	%	24.6	27.6	31.0
	Japan		%	25.4	25.5	25.7
	Outside Japan		%	44.8	42.4	42.4
Women in the workforce	United States		%	38.9	38.4	38.5
	Mainland China Region	and Hong Kong	%	51.8	50.7	56.1
	Asia-Pacific*6		%	54.2	49.5	47.5
	Europe		%	35.6	35.3	36.1
	Other Areas*7		%	38.2	37.0	36.8
	Sony Group		%	30.1	30.0	30.7
	Sony Group Corporation		%	15.1	16.0	18.4
	Japan		%	10.5	10.9	11.8
	Outside Japan		%	39.3	37.8	38.2
Management positions held	United States		%	41.6	40.8	40.7
by women*8	Mainland China and Hong Kong Region		%	37.9	35.8	36.6
	Asia-Pacific*6		%	37.8	33.3	32.9
	Europe		%	37.7	36.1	37.4
	Other Areas*7		%	38.1	38.2	40.1
		Total	Years	11.9	11.5	11.6
	Sony Group	Men	Years	12.5*3	12.1*3	12.1*3
		Women	Years	10.7*3	10.4*3	10.5*3
		Total	Years	16.7	16.4	15.8
	Sony Group Corporation	Men	Years	16.6	16.4	15.7
	Corporation	Women	Years	16.9	16.5	16.1
Average years of service		Total	Years	15.2	15.1	15.0
	Japan	Men	Years	15.3	15.2	15.1
		Women	Years	15.1	14.7	14.5
		Total	Years	8.7	8.2	8.3
	Outside Japan	Men	Years	8.8*3	8.2*3	8.3*3
		Women	Years	8.6*3	8.2*3	8.4*3

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Number of newly hired employees Sony Group Number of peliginars per new graduate hire* Number of applicants							(FY)
Number of newly hired employees Sony Group Men Persons 8,537*3 9,498*3 7,458*3 Number of newly hired employees Total Persons 157 182 197	ltem	Sco	pe*1	Unit	2021	2022	2023
Number of newly hired employees Sony Group Corporation			Total	Persons	14,272	15,215	12,846
Number of newly hired employees Sony Group Corporation Men Persons 157 182 197 Men Persons 103 134 140 Momen Persons 54 48 57 Men Persons 3,837 4,489 4,196 Men Persons 2,628 3,000° 3 2,733 Momen Persons 1,209 1,487° 3 1,463 Men Persons 1,0435 10,726 8,649° 3 4,725° 3 Momen Persons 5,909° 3 6,498° 3 4,725° 3 Momen Persons 5,909° 3 6,498° 3 4,725° 3 Momen Persons 4,270° 3 4,062° 3 3,743° 3 Men Non-engineer positions, men Times 45.9 58.6 55.8 Momen Non-engineer positions, men Times 45.9 58.6 55.8 Momen Mon-engineer positions, men Times 37.3 25.8 66.7 Men Men Men 7,6° 3 9,1° 3 6.0° 3 Men Men		Sony Group	Men	Persons	8,537*3	9,498*3	7,458*3
Number of newly hired employees Sony Group Corporation Women Persons 54 48 57 Women Persons 3,837 4,489 4,196 Men Persons 2,628 3,000° 3 2,733 Women Persons 1,029 1,487° 3 1,463 Total Persons 10,435 10,726 8,655 Women Persons 10,435 10,726 8,655 Women Persons 5,909° 3 6,498° 3 4,725° 3 Women Persons 4,270° 3 4,062° 3 3,743° 3 All positions, men Times 40.2 33.2 62.3 All positions, men Times 45.9 58.6 55.8 Number of applicants per new graduate hire* Sony Group Fingineer positions, men Persons 1,049 4,062° 3 3,743° 3 All positions, men Times 40.3 41.2 64.1 Non-engineer positions, men Times 45.9 58.6 55.8 Sony Group Fingineer positions, men Engineer positions, men Times 37.3 25.8 66.7 Engineer positions, men Time			Women	Persons	5,479*3	5,549*3	5,206*3
Number of newly hired employees Men Persons 103 134 140			Total	Persons	157	182	197
Number of newly hired employees Momen Persons 54 48 57 Image: Persons of Employees 1 Total Persons 3,837 4,489 4,196 Image: Men Persons 2,628 3,000°³ 2,733 Women Persons 1,209 1,487°³ 1,463 Men Persons 1,590°° 6,498°° 4,725°° Men Persons 1,209 1,487°³ 1,463 Men Persons 1,590°° 6,498°° 4,725°° Men Persons 4,270°° 4,062°° 3,743°° Men Persons 4,270°° 4,062°° 3,743°° All positions, men Times 40.2 33.2 62.3 All positions, men en graduate hire*° Sony Group Non-engineer positions, men Times 45.9 58.6 58.2 Engineer positions, men en graduate hire*° Fingineer positions, men Times 37.3 25.8 66.7 Engineer positions, men Times 37.3 25.8			Men	Persons	103	134	140
Number of applicants per new graduate hire*9 Sony Group Corporation Sony Group Fengineer positions, women Times Men Men	Number of newly hired	Corporation	Women	Persons	54	48	57
Number of applicants per new graduate hire*9	employees		Total	Persons	3,837	4,489	4,196
Total Persons 10,435 10,726 8,650 Men Persons 5,909*3 6,498*3 4,725*3 Women Persons 4,270*3 4,062*3 3,743*3 Women Persons 4,270*3 4,062*3 3,743*3 All positions, men Times 40.2 33.2 62.3 All positions, men Times 40.3 41.2 64.1 Non-engineer positions, men Times 45.9 58.6 55.8 Non-engineer positions, men Times 61.4 76.8 58.2 Engineer positions, men Times 37.3 25.8 66.7 Engineer positions, men Times 17.5 14.5 87.7 Women Women		Japan	Men	Persons	2,628	3,000*3	2,733
Outside Japan Men Persons 5,909*3 6,498*3 4,725*3 3,743*3			Women	Persons	1,209	1,487*3	1,463
Number of applicants per new graduate hire**9 Sony Group Corporation Sony Group Times Sony Group Corporation Sony Group Group Corporation Sony Group Group Gorporation Sony Group Group Gorporation Sony Group Group Gorporation Sony Gorporation Son			Total	Persons	10,435	10,726	8,650
Number of applicants per new graduate hire** Sony Group Corporation Sony Group Registrons, women Times A0.2 A1.2 64.1		Outside Japan	Men	Persons	5,909*3	6,498*3	4,725*3
Number of applicants per new graduate hire* Sony Group Corporation Sony Group Corporation Figure 1 Sony Group Corporation Sony Group Positions, men Positi			Women	Persons	4,270*3	4,062*3	3,743*3
Number of applicants per new graduate hire*9 Sony Group Corporation Sony Group Corporation				Times	40.2	33.2	62.3
Number of applicants per new graduate hire*9 Sony Group Corporation Non-engineer positions, women Times Sony Group Non-engineer positions, women Times Sony Group Times Sony Group Times Sony Group Times Sony Group Total Sony Group Men % 7.6*3 9.1*3 6.0*3 Women % 8.2*3 8.9*3 7.2*3 Non-engineer positions, women Times Sony Group Total % 7.6*3 9.1*3 6.0*3 Non-engineer positions, men Times Sony Group Total % 7.6*3 9.1*3 6.0*3 Non-engineer positions, men Times Sony Group Total % 1.7 2.2 1.3 Sony Group Total % 1.7 2.2 1.3 Sony Group Total % 1.9 2.4 1.5 Non-engineer positions, men Times Sony Group Sony Group Total % Sony Group Sony Group Total % Sony Group Sony Group Total % Sony Group Sony Group Sony Group Total % Sony Group Sony Group Sony Group Total % Sony Group Sony Group Sony Group Sony Group Total % Sony Group Sony Group				Times	40.3	41.2	64.1
Corporation Positions, women Times 61.4 76.8 58.2				Times	45.9	58.6	55.8
Turnover rate*10 Positions, men Times 37.3 25.8 66.7			positions,	Times	61.4	76.8	58.2
Turnover rate*10 Positions, women Times 17.5 14.5 87.7				Times	37.3	25.8	66.7
Sony Group Men			positions,	Times	17.5	14.5	87.7
Turnover rate*10 Women % 8.2*3 8.9*3 7.2*3 Total % 1.7 2.2 1.3 Men % 1.9 2.4 1.5 Women % 1.3 1.3 0.9 Total % 2.9 3.3 3.4 Japan Men % 2.6 3.2 3.2 Women % 3.9 4.0 4.1 Total % 13.2 15.0 9.3 Outside Japan Men % 15.3*3 17.9*3 9.7*3			Total	%	7.8	9.0	6.4
Turnover rate*10 Sony Group Corporation		Sony Group	Men	%	7.6*3	9.1*3	6.0*3
Turnover rate*10 Sony Group Corporation Men			Women	%	8.2*3	8.9*3	7.2*3
Turnover rate*10 Corporation Ween			Total	%	1.7	2.2	1.3
Turnover rate*10 Japan Men			Men	%	1.9	2.4	1.5
Japan Total % 2.9 3.3 3.4 Men % 2.6 3.2 3.2 Women % 3.9 4.0 4.1 Total % 13.2 15.0 9.3 Outside Japan Men % 15.3*3 17.9*3 9.7*3	Turnover rate*10	Corporation	Women	%	1.3	1.3	0.9
Women % 3.9 4.0 4.1 Total % 13.2 15.0 9.3 Outside Japan Men % 15.3*3 17.9*3 9.7*3			Total	%	2.9	3.3	3.4
Total % 13.2 15.0 9.3 Outside Japan Men % 15.3*3 17.9*3 9.7*3		Japan	Men	%	2.6	3.2	3.2
Outside Japan Men % 15.3*3 17.9*3 9.7*3			Women	%	3.9	4.0	4.1
			Total	%	13.2	15.0	9.3
Women % 10.4*3 11.3*3 8.7*3		Outside Japan	Men	%	15.3*3	17.9*3	9.7*3
			Women	%	10.4*3	11.3*3	8.7*3

	 		(FY)	

Item		Scope*1	Unit	2021	2022	2023
Per capita HR development ir	ivestment*11	Sony Group Corporation	Yen	204,000	216,000	205,000
	Number of programs			21,406	18,218	19,778
	Number of times offered		Times	46,845	47,819	38,601
	Participants	Sony Group	Persons	382,110	437,262	421,165
	Cumulative total training time		Hours	1,472,974	1,462,334*12	1,735,760
	Number of programs			2,910	2,319	2,660
Training participation across	Number of times offered	lanan	Times	11,159	7,332	11,647
Sony Group	Participants	Japan	Persons	179,043	232,178	225,707
	Cumulative total training time		Hours	568,662	818,292	983,087
	Number of programs	- Outside Japan		18,496	15,899	17,118
	Number of times offered		Times	35,686	40,487	26,954
	Participants		Persons	203,067	205,084	195,458
	Cumulative total training time		Hours	904,312	644,042*12	752,673
Percentage of employees wit	h disabilities*13	Sony Group Corporation	%	2.87	2.76	2.76
		Japan	%	2.50	2.46	2.48
Average days of annual paid	eave taken	Sony Group Corporation	Days	14.8	14.2	15.8
by employees		Japan	Days	13.2	13.3	14.6
Percentage of granted annual paid leave taken by employees		Sony Group Corporation	%	65.6	62.6	70.9
		Japan	%	62.1	62.4	68.6
Percentage of group companies with flexible work policy*14		Japan	%	92	91.1	92.6
Average overtime hours per r	nonth	Sony Group Corporation	Hours	25.5	25.1	24.1

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ltem	Sco	pe*1	Unit	2021	2022	(FY)
	560	Total	%	68.9	66.7	85.3
	Sony Group Corporation	Men	%	59.5	56.9	76.2
Number of employees taking childcare leave		Women	%	100	100	100.0
(leave of absence) and childcare paid leave*15		Total	%	59.0	66.9	81.5
	Japan	Men	%	47.8	59.1	76.7
		Women	%	96.4	98.8	100.0
		Total	%	95.8	96.0	100.0
	Sony Group Corporation	Men	%	100	80.0	100.0
Employees who returned to		Women	%	94.7	100.0	100.0
work after childcare leave*16	Japan	Total	%	98.5	97.3	99.2
		Men	%	99.3	99.3	99.6
		Women	%	98.1	96.3	98.9
		Total	%	95.7	100	96.8
	Sony Group Corporation	Men	%	100	100	92.3
Retention of employees		Women	%	94.4	100	100.0
after childcare leave		Total	%	-	94.1	98.2
	Japan	Men	%	-	94.2	98.1
		Women	%	-	93.9	98.3
Employee engagement survey response rate	Sony Group		%	-	93	93
Employee engagement index*17	Sony Group		%	-	90	90

- *1 Japan: Total of Sony Group companies including Sony Group Corporation
- *2 Numbers rounded to the nearest hundred employees
- *3 Employees included in these data are those for whom gender has been applied. Therefore, the sum of women and men employees is not equal to the total number of employees.
- *4 Refer to the "Composition of Sony Group Corporation's Board of Directors" datasheet for the latest figures.
- *5 Excluding people who serve on the Board of Directors.
- *6 Southeast Asia, Oceania, India, South Korea and Taiwan Region
- *7 Middle East, Latin America, Africa, and Canada
- *8 The definition of "manager" varies in different countries, regions and companies.
- *9 Figures include only general employment contracts (regular employees)
- *10 Only voluntary turnover of regular employees.
- *11 Employees included in these data are those who work for Sony Group Corporation
- *12 Figures were corrected from those published in previous year's report for data review.
- *13 Only companies with 101 or more employees, including special-purpose subsidiaries. As of the end of March 2024
- *14 A collective term for telework, remote work, working from home, etc.
- *15 Figures of Sony Group Corporation and fiscal years 2022 and 2023 Japan: Percentage of employees who used the programs during the current fiscal year among employees with newborns during the current fiscal year (fiscal year 2021: Percentage of employees who used the programs during the previous and current fiscal year among employees with newborns during the previous year)
- *16 Percentage of employees who returned to work, among employees who completed their leave of absence by the end of fiscal year 2022
- *17 Percentage of employees who did not give an unfavorable response to four questions regarding employee engagement. Some of the four questions in the employee engagement index were replaced, so the 2022 index is also listed in the same group of questions.

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Occupational Health & Safety

(m)	
(FY)	

Item	Sco	pe*1	Unit	2021	2022	2023
	Number of accidents causing absence from work		Reports	75 (6)	57 (10)	66 (12)
Workplace accident statistics*1 *2	Number of lost workdays	Global	Days	1,210 (191)	1,458 (638)	1,439 (224)
	Frequency rate		Points	0.39	0.27	0.31
	Severity rate		Points	0.0052	0.0057	0.0056
	Number of deaths		Persons	0	0	0
Number of sites with ISO 45001 certification* ³		Manufacturing sites	Sites	27	50	54

^{*1} Scope of data for fiscal year 2023: 60 sites in Japan and 121 sites outside of Japan

Human Rights

ltem	Scope	Unit	2021	2022	2023
Percentage of employees participating in human rights-related e-learning course	Sony Group Corporation and Group companies in Japan	%	94	94	95

Quality and Customer Service

(FY)

Item	Scope		Unit	2021	2022	2023
		Total	Sites	3,458	3,362	3,286
		Japan	Sites	454	421	405
			United States/ Canada	Sites	636	653
Consumer AV product service	Flectronics	Europe	Sites	803	728	726
locations (global)	Liectionics	Mainland China and Hong Kong Region	Sites	553	553	567
		Asia-Pacific*1	Sites	533	531	531
		Others*2	Sites	479	476	449

^{*1} Southeast Asia, Oceania, India, South Korea and Taiwan Region

Responsible Supply Chain

Item	Scope		Unit	2021	2022	2023
Number of CSR self- assessments at own electronics manufacturing sites	Own electronics manufacturing sites		Companies	12 (100%)	12 (100%)	12 (100%)
		Assessment using questionnaire	Plants	796	406	235
Number of supplier CSR assessments of implemented	Electronics products supply	Written improvement instructions	Plants	94	75	9
chain	Remote assessment / on-site assessment	Plants	39	64	12	
		Number of smelters and refiners identified	Site	339	337	345
Addressing the issue of conflict minerals	Sony Group	Number of smelters and refiners with recognition, including RMAP*1, identified above.	Site	255	246	237

^{*1} Compliant with RMAP, contained in the London Bullion Market Association Good Delivery List or certified by the Responsible Jewellery Council.

Community Engagement

(FY)

Item		Scope	Unit	2021	2022	2023
Community engagement*1		Sony Group	billion yen	Approx. 3.5	Approx. 5.1	Approx. 4.7
Sony Global Relief Fund for COVID-19*2		Sony Group	billion yen	Approx. 1.6	Approx. 0.8	Approx. 0.9
Global Social Justice Fund*2		Sony Group	billion yen	Approx. 2.7	Approx. 3.5	Approx. 2.0
Educational programs for children*3	Total no. of people	Sony Group	Persons	Approx. 290,000	Approx. 360,000	Approx. 330,000

^{*1} In addition to donations, sponsorships and independent program expenses (including facility operation expenses), this amount includes the market value of products donated

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^{*2} Totals include external contractors. Figures in parenthesis indicate accident data for non-Sony employees Number of lost workdays for fiscal year 2022 was revised upon confirmation of actual numbers

^{*3} Number of sites subject to ISO 45001 certification: functional organizations at headquarters, manufacturing sites, logistics sites, and R&D sites; total of 60

^{*2} Middle East, Latin America and Africa

^{*2} Includes expenditures by fiscal year for Sony Global Relief Fund for COVID-19 and the Global Social Justice Fund

^{*3} Number of participants from education programs implemented by the Sony Group globally

Environment (FY)

Item	Scope	Unit	2021	2022	2023
Annual energy consumption reduction rate per product (compared to fiscal year 2018)	Electronics products	%	Increased 3.3%	Increased 3.9%	0.7% reduction
Greenhouse gas emissions: Scope 1 (direct emissions)	Group-wide ISO 14001 certified sites	Thousand mt-CO ₂	211	230	241
Greenhouse gas emissions: Scope 2 (indirect emissions)	Group-wide ISO 14001 certified sites	Thousand mt-CO ₂	984	736	✓ 826
Greenhouse gas emissions: Scope 3 (Other emissions)	*1	Thousand mt-CO ₂	18,239	21,119	20,044
1 Purchased goods and services	*1	Thousand mt-CO ₂	3,810	6,208	4,787
2 Capital goods*2	*1	Thousand mt-CO ₂	1,016	1,801	2,321
3 Fuel- and energy-related activities (not included in scope 1 or scope 2)	*1	Thousand mt-CO ₂	173	188	140
4 Upstream transportation and distribution	*1	Thousand mt-CO ₂	208	170	142
5 Waste generated in operations	*1	Thousand mt-CO ₂	44	49	56
6 Business travel	*1	Thousand mt-CO ₂	11	40	58
7 Employee commuting	*1	Thousand mt-CO ₂	52	94	97
8 Upstream leased assets	*1	Thousand mt-CO ₂	(N/A)	(N/A)	(N/A)
9 Downstream transportation and distribution	*1	Thousand mt-CO ₂	5	6	12
10 Processing of sold products	*1	Thousand mt-CO ₂	5	5	5
11 Use of sold products*3	*1	Thousand mt-CO ₂	12,804	12,460	12,337
12 End-of-life treatment of sold products	*1	Thousand mt-CO ₂	94	76	64
13 Downstream leased assets	*1	Thousand mt-CO ₂	(N/A)	(N/A)	(N/A)
14 Franchises	*1	Thousand mt-CO ₂	(N/A)	(N/A)	(N/A)
15 Investments	*1	Thousand mt-CO ₂	160	220	250
Total for Scope 3 categories 2, 3, 4, 5, 6, 11, and $12^{\star4}$	*1	Thousand mt-CO ₂	-	14,784	15,117
Energy consumption by sites	Group-wide ISO 14001 certified sites	Thousand TJ	26	27	27

					(FY)
ltem	Scope	Unit	2021	2022	2023
Greenhouse gas emissions from sites	Group-wide ISO 14001	Thousand mt-CO ₂	1,195	965	1,067
Greeningase gas emissions nom siles	certified sites	mt-CO ₂ / million yen*5	0.120	0.084	0.082
Generation of renewable energy	Group-wide ISO 14001 certified sites	%	14.6	29.7	✓ 35.3
CO ₂ emissions from product transport	Sony Group	Thousand mt-CO ₂	191	162	134
Total volume of resources used in products	Electronics products	Metric tons	435,599	459,206	365,957
Reduction in use of virgin oil-based plastic per product	Electronics products	%	3.1	3.4	16.1
Reduction in use of plastic packaging per product	Electronics products	%	15.2	22.2	25.1
Amount of recycled plastic used in products	Electronics products	Metric tons	7,319	8,471	8,127
Amount of waste generated at sites	Group-wide ISO 14001 certified sites	Metric tons	51,615	54,944	65,375
Of which, amount of plastic waste generated	Group-wide ISO 14001 certified sites	Metric tons	7,194	5,988	6,567
Waste improvement per unit at sites	Group-wide ISO 14001 certified sites	%	7.6% worsen	31.6% worsen	50.9% worsen
Amount of waste recycled at sites	Group-wide ISO 14001 certified sites	Metric tons	50,558	53,149	54,811
Amount of waste landfilled at sites*6	Group-wide ISO 14001 certified sites	%	0.5	2.5	0.9
Take-back of end-of-life products record*7	Electronics products*8	Metric tons	74,644	55,924	54,366
Water consumption at sites*7	Group-wide ISO 14001 certified sites	Million m ³	19.55	19.97	20.86
Water consumption improvement per unit at sites	Group-wide ISO 14001 certified sites	%	1.7% worsen	11.7% worsen	11.6% worsen
Amount of discharged water from sites	Group-wide ISO 14001 certified sites	Million m ³	16.85	16.87	19.67
Amount of BOD emissions from sites*9	Group-wide ISO 14001 certified sites	Metric tons	363	405	4 19

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Item	Scope	Unit	2021	2022	2023
Amount of COD emissions from sites*9*10	Group-wide ISO 14001 certified sites	Metric tons	127	95	✓ 86
NOx emissions from sites	Group-wide ISO 14001 certified sites	Metric tons	79	85	70
SOx emissions from sites	Group-wide ISO 14001 certified sites	Metric tons	3	3	3
Amount of chemical substances handled at sites					
Class 1 substances		Metric tons	0.22	0.26	1.03
Class 2 substances	Group-wide ISO 14001	Metric tons	3,370	3,046	4,476
Class 3 substances	certified sites	Metric tons	38,353	54,063	53,420
Class 4 substances		Metric tons	305,500	339,838	372,220
Number of environmental accidents at sites	Sony Group	Accidents	0	0	0
Sites with Integrated ISO14001 certification	Sony Group	Sites	91	91	86

Note:

✓ were assured by PricewaterhouseCoopers Sustainability LLC

- *1 Refer to "Overview of Calculation for Scope 3 Emissions"
- *2 The figure for fiscal year 2023 includes CO₂ emissions associated with the production of capital goods acquired by the Sony Group
- *3 The figures for fiscal years 2021 and 2022 were corrected from that of previous year's report due to a correction in the annual energy consumption of game consoles
- *4 The figure for fiscal year 2022 was corrected due to the correction in the category 11 figure from that of previous year's report
- *5 Metric tons per unit of consolidated sales
- *6 Excludes amount unavoidably landfilled due to the laws and administrative guidance of individual regions
- *7 The figure for fiscal year 2023 is as of July 2024. The figures for fiscal years 2021 and 2022 were corrected from that of previous year's report
- *8 This includes the weight of batteries and packaging. End-of-life products collected and counted may vary by region
- *9 The figures have been changed to only those of sites that are legally regulated since fiscal year 2022 (until fiscal year 2021, the figures were calculated by adding the figures of sites with voluntary measurement in addition to those regulated by law)

*10 The figure for fiscal year 2022 was corrected from that of previous year's report

Ethics and Compliance

(FY)

Item	Scope	Unit	2021	2022	2023
Number of reports to Sony Ethics & Compliance Hotline	Sony Group	Reports	Approx. 407	Approx. 451	Approx. 492

Corporate Governance

FY)

Item	Scope	Unit	2021	2022	2023
	Total	Persons	10	10	10
	Outside directors	Persons	7	8	8
Composition of Sony Group	Men	Persons	6	6	7
Corporation's Board of Directors*1	Women	Persons	4 (40.0%)	4 (40.0%)	3 (30.0%)
	Non-Japanese nationals	Persons	3 (30.0%)	4 (40.0%)	4 (40.0%)
	Total	Persons	26 (2) *3	24 (2) *3	24 (2) *3
	Men	Persons	23 (2) *3	21 (2) *3	21 (2) *3
Composition of Sony Group Corporation executives*1 *2	Women	Persons	3 (11.5%)	3 (12.5%)	3 (12.5%)
	Non-Japanese nationals	Persons	6 (23.1%)	6 (25.0%)	5 (20.8%)

^{*1} As of end of August for each year

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^{*2} Chairman, Vice Chairman, President, Executive Deputy Presidents, Senior Executive Vice Presidents, Executive Vice Presidents, and Senior Vice Presidents.

^{*3} Number in parentheses refers to the number of people who concurrently serve as director

Environmental Data Collection Methods and Rationale

Scope, Collection Period, and Accuracy of Compiled Data

Collection Period: Saturday, April 1, 2023 - Sunday, March 31, 2024

In principle, data for results was compiled in the period stated above. Estimates have been used, however, at some sites where the impact on overall results is deemed to be extremely minor.

Scope of Data Collection

■ Site data

As of March 31, 2024, 86 sites were integrated ISO14001 certified. Among Sony Group consolidated sites, all manufacturing sites, distribution sites with 100 or more employees, and non-manufacturing sites with 1,000 or more employees are, in principle, expected to obtain integrated ISO 14001 certification.

Product data

Data covers all products manufactured by the Sony Group and sold outside the Group. Accessories, semi-manufactured products and components are included. Weight data includes the weight of packaging materials.

Data Accuracy

Site data

Chemical substance data and environmental cost data collected from certain sites may be slightly less accurate than other data.

■ Product data

Data for some semi-manufactured products, components, and some products produced and sold overseas may be slightly less accurate than other data.

Greenhouse Gas-Related Data Collection Methods and Rationale

Greenhouse Gas Emissions from Sites

Calculated based on energy-related emissions (power, heat, and fuel usage) and non energy-related emissions (used for manufacturing processes, facilities) from sites.

■ CO₂ emissions from energy consumption (energy-related)
CO₂ emissions from energy consumption are calculated by
multiplying the quantity of electrical power, heat and fuel (including
fuel for motor vehicles, etc.) used at sites by the CO₂ conversion rate.
For energy consumption using renewable energy including
certificates, the CO₂ conversion rate is zero.

Emissions of PFCs and other greenhouse gases (non energy-related)

Emissions of PFCs and other greenhouse gases are converted to CO₂ by multiplying greenhouse gas emissions from each site by global warming potentials.

Global warming potentials are based on the Sixth Assessment Report of the Intergovernmental Panel on Climate Change (IPCC).

■ CO₂ conversion rates

[Electricity]

Japan: Latest rate published each year by contracted power companies. Outside Japan: Latest rate published each year by contracted power companies or that for the relevant country/region published by the International Energy Agency.

[Fuel & Heat]

Japan/Outside Japan: Calculation method and list of emission factors

applicable to the Japan's Act Promotion of Global Warming Countermeasures are used (The Ministry of the Environment's Greenhouse Gas Emissions Accounting and Reporting Manual Ver4.8). As for the heat, if the latest coefficient of the supplier with which the site has a contract is available, the latest coefficient is used.

Renewable Electricity Rate

Sony's efforts to reduce Greenhouse Gas emissions through renewable energy use include using electrical power produced from renewable energy sources, purchasing electrical power produced from renewable energy sources, and purchasing renewable energy certificates and so on. Renewable electricity rates are calculated by the following equation.

Renewable electricity rate = renewable electricity consumption \div total consumption of sites \times 100

CO₂ Emissions from Capital Goods

CO₂ emissions are aggregated for the production of capital goods invested in by the Sony Group. These are calculated by multiplying the amount invested in facilities and software and the increase in right-of-use assets by an emissions intensity for household electronic appliances from the Emissions Unit Values for Accounting of Greenhouse Gas Emissions, etc., by Organizations Throughout the Supply Chain (Ver. 3.4), (6) the emissions intensity per unit price of capital goods, published by the Ministry of the Environment and the Ministry of Economy, Trade and Industry (Japan).

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CO₂ emissions are aggregated for upstream from the procurement of fuel used by integrated ISO14001 certified Sony Group sites, and from the production process of electricity and heat. These are calculated based on the Emissions Unit Values for Accounting of Greenhouse Gas Emissions, etc., by Organizations Throughout the Supply Chain (Ver. 3.4), (7) Emissions Intensity from Electricity / Heat Usage, published by the Ministry of the Environment and the Ministry of Economy, Trade and Industry (Japan), which contain the total products sold for the fiscal year, as well as IDEA Ver 3.1 emissions intensity.

CO₂ Emissions from Logistics

CO₂ emissions are aggregated for those from international transport of Sony Group G&NS, ET&S, I&SS segments and other major electronics products (video game consoles, televisions, audio equipment, cameras, smartphones, image sensors, etc.), as well as regional transport of ET&S products in Japan, the US, Europe and Asia. For Japan, transportation for some G&NS and music products is included. These are calculated by multiplying ton-kilometers transported (weight of goods transported x distance traveled) by an emissions intensity. In certain instances, CO₂ emissions arising from transport by truck are calculated by multiplying an amount of fuel used (fuel consumption per kilometer x number of kilometers traveled) by an emissions intensity. For international transport by ship, the calculation uses the weight of goods transported including the weight of shipping containers. Emissions intensity (kg-CO₂ / ton-kilometer) used for calculation uses the following values for international transportation.

Ship	Aircraft					
	< 463km	≤ 463km & < 1108km	1108km ≤			
0.01283	1.970224	1.483384	0.622734			

Regional transport emissions are calculated by prioritizing the emissions intensity supplied by the applicable region or country. For Japanese domestic transport, Sony refers to the factor of the amount of fuel used per unit of freight transported (Ministry of Economy,

Trade and Industry Notification No. 66 (2006), No. 67 (2009)), based on the Act on Rationalizing Energy Use, and the emissions factor related to fuel usage (Greenhouse Gas Emissions Calculation and Reporting Manual Ver4.8), based on the Act on Promotion of Global Warming Countermeasures. For transport in the United States, Sony uses the emissions intensity supplied by the SmartWay Transport Partnership, which is administered by the U.S. Environmental Protection Agency (EPA).

CO₂ Emissions from Waste Generated in Operations

CO₂ emissions are aggregated for those related to the disposal and treatment of waste (excluding valuable waste) not generated at integrated ISO14001 certified Sony Group sites.

These are calculated by multiplying amount of waste processed and recycled by type at sites by the emission intensity from the Emissions Unit Values for Accounting of Greenhouse Gas Emissions, etc., by Organizations Throughout the Supply Chain (Ver. 3.4), (8) Emissions Intensity by Waste Type/Processing Method, published by the Ministry of the Environment and the Ministry of Economy, Trade and Industry (Japan), as well as IDEA Ver 3.1 emissions intensity.

CO₂ Emissions from Employee Business Trips

CO₂ emissions are aggregated for flights traveled by Sony Group employees on business trips in Japan, China, Europe, North America and South America, which airline tickets are managed globally. These are calculated by multiplying the travel distance by the number of employees traveling, multiplied by an emissions intensity (kg-CO₂ / person / km) for each class below.

	< 463km	≥ 463km & < 1108km	1108km ≤
Economy	0.17147	0.09245	0.08263
Premium Economy	0.17147	0.09245	0.13221
Business	0.17147	0.13867	0.23963
First	0.17147	0.13867	0.33052

CO₂ Emissions from Product Use

CO₂ emissions are aggregated for major Sony Group G&NS and ET&S electronics products. These are calculated by multiplying the assumed lifetime power consumption (including standby) of products sold in the fiscal year of reporting by an emissions intensity (not the amount of CO₂ actually emitted during use of the fiscal year of reporting). In theory, CO₂ emissions during product use in the fiscal year of reporting should be calculated from the total quantity of electrical power consumed by previously sold Sony products that are still in use by consumers in the fiscal year of reporting. However, given the difficulty of determining how many previously sold Sony products are still in use by consumers of the total number of Sony products sold to date, Sony uses the estimated total quantity of electrical power consumed while in use over the lifetime of Sony products sold in the fiscal year of reporting to calculate CO₂ emissions during use. The hours of operation per year, standby time per year, and years of product use are calculated based on data obtained by various surveys. In Japan, Sony uses the latest emissions intensity provided by the Electric Power Council for a Low Carbon Society. Outside of Japan, it uses country or region-specific CO₂ conversion rates (from the end of the applicable period) provided by the International Energy Agency (IEA).

CO₂ Emissions from End-of-Life Treatment of Sold Products

CO₂ emissions are aggregated for those associated with the recycling or disposal of major electronic products (video game consoles, televisions, audio equipment, cameras, smartphones, image sensors, etc.) handled by the Sony Group's G&NS, ET&S, I&SS segments and other disc businesses. These are calculated by multiplying the total amount for products sold for the fiscal year of reporting by an emissions intensity from the Emissions Unit Values for Accounting of Greenhouse Gas Emissions, etc., by Organizations Throughout the Supply Chain (Ver. 3.4), (8) Emissions Intensity by Waste Type / Processing Method, published by the Ministry of the Environment and the Ministry of Economy, Trade and Industry (Japan), as well as IDEA Ver 3.1 emissions intensity.

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For GHG-related data collection methods and rationale, see below.

☑ Greenhouse Gas Related Data Collection Methods and Rationale

Overview of Calculation for Scope 3 Emissions

Category		Overview of Calculation	
Category 1	Purchased goods and services	Emissions associated with raw materials and parts for use in electronics products sold by and the goods purchased by the Sony Group, from the extraction of resources through to production, as well as emissions related to certain data center use.	
Category 2	Capital goods	Emissions associated with the production of capital goods purchased or acquired by the Sony Group.	
Category 3	Fuel- and energy-related activities (not included in scope 1 or scope 2)	Emissions associated with procurement of fuels and energy consumed by Sony Group sites within the scope of data collection.	
Category 4	Upstream transportation and distribution	Emissions associated with the transportation of electronics products sold by the Sony Group and purchased parts.	
Category 5	Waste generated in operations	Emissions associated with the treatment and disposal of waste generated by Sony Group sites within the scope of data collection.	
Category 6	Business travel	Emissions associated with travel (by air) for business purposes by Sony Group company employees, mainly in Japan, Europe, and North America.	
Category 7	Employee commuting	Emissions associated with employees' commute from their homes to their workplace.	
Category 8	Upstream leased assets	Not applicable (accounted for in other categories)	
Category 9	Downstream transportation and distribution	Emissions associated with the distribution of electronics products sold by the Sony Group from retailers to consumers.	
Category 10	Processing of sold products	Emissions associated with the assumed post-sale third-party processing of electronics products sold by the Sony Group.	
Category 11	Use of sold products	Emissions associated with the assumed post-sale third-party processing of electronics products sold by the Sony Group.	
Category 12	End-of-life treatment of sold products	Emissions associated with the assumed end-of-life recycling or disposal of electronics products sold by the Sony Group.	
Category 13	Downstream leased assets	Not applicable	
Category 14	Franchises	Not applicable	
Category 15	Investments	Emissions associated with some business activities of companies in which the Sony Group has invested.	

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Resource Related Data Collection Methods and Rationale

Amount of Waste Generated at Sites

Total volume of industrial waste and non-industrial waste.

Amount of Waste Landfilled

Total amount of landfilled waste generated at sites.

Volume of Water Consumption / Intake / Discharged

■ Volume of water consumption

The total volume of water used at sites (municipal water, industrial water, well water). This does not include water recycled outside the company and rainwater.

■ Volume of water withdrawal

The volume of water generated outside the company and rainwater, in addition to water consumed.

■ Volume of water discharged

The sum of discharged water to rivers and sewerage. For Sony sites where it is not possible to accurately grasp actual discharge volume, a calculation based on the volume of water used x average per-site rate for volume of water discharged is substituted.

Total Volume of Resources Used in Products

Total volume of resources used in products, accessories, manuals and packaging materials. Total weight of products shipped is used as a substitute.

Take-back of End-of-Life Products Record

Take-back of end-of-life products (including batteries and packaging) record is the weight of recycled products in Japan/East Asia, Europe,

North America, Pan Asia, and Latin America. Some amounts calculated based on the recycling expenses are included. The collection period may vary by region.

Other Data Collection Methods and Rationale

Volume of Chemical Substances Handled / Emitted

Class 3 and Class 4 chemical substances for which the amount handled annually is 100kg (Class3) / 1,000kg (Class4) or more are subject to reporting.

■ Volume of chemical substances handled

The volume of chemical substances used at sites; purchase volume is substituted when exact volume of usage cannot be determined.

■ Volume of chemical substances emitted

Volume of chemical substances released from sites in relation to their operation; calculations are based on purchase volume x distribution coefficient

Emissions of Water Pollutants (BOD, COD)

Concentrations in water discharged x volume of water discharged. Sites that are requested to measure by law and other requirements, such as contracts, etc., are subjected to this data collection.

Emissions of Air Pollutants (NOx, SOx)

Volume calculated by multiplying emission volume by emission concentration. Sites that are requested to measure by law and other requirements, such as contracts, etc., are subjected to this data collection.

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Purpose and Scope of Assurance

Sony has obtained third-party assurance for environmental data since fiscal year 2001 to ensure the credibility of data reported and facilitate the ongoing improvement of its environmental management. Fiscal year 2023 data assurance was handled by Pricewaterhouse Coopers, with related procedures including on-site inspection of manufacturing sites. Environmental data has been verified by a third party in accordance with ISAE3000 and ISAE3410.

Independent Assurance Statement

☑ Independent Assurance Statement (full text) [PDF:228KB]



[Note]

The original "Independent Practitioner's Limited Assurance Report" is in Japanese. This English translation is for readers' convenience and reading this translation is not a substitute for reading the original assurance report in Japanese.

Independent Practitioner's Limited Assurance Report (English Translation)

To Mr. Kenichiro Yoshida, Chairman and CEO Representative Corporate Executive Officer of Sony Group Corporation

> PricewaterhouseCoopers Sustainability LLC Otemachi Park Building, 1-1-1, Otemachi, Chiyoda-ku, Tokyo

Toru Yoshioka Partner

We have undertaken a limited assurance engagement in respect of the information listed below and identified with a \(/ \)(checkmark) (the "Identified Sustainability Information") in Sony Group Corporation's (the "Company") Sustainability Report for the year ended March 31, 2024 (the "Sustainability Report 2024").

Identified Sustainability Information

The Identified Sustainability Information for the year ended March 31, 2024 are summarized below:

Identified Sustainability Information	Amount (unit)
Greenhouse gas emissions: Scope 1 (direct emissions)	241 (thousand tons-CO ₂)
Greenhouse gas emissions: Scope 2 (indirect emissions)	826 (thousand tons-CO ₂)
Total of the following Greenhouse gas emissions: Scope 3 (Other	
emissions)	
Category 2: Capital goods	
Category 3: Fuel- and energy-related activities (not included in	
Scope 1 or Scope 2)	15,117 (thousand tons-CO ₂)
Category 4: Upstream transportation and distribution	15,11/ (tilousaliu tolis-CO ₂)
Category 5: Waste generated in operations	
Category 6: Business travel	
Category 11: Use of sold products	
Category 12: End-of-life treatment of sold products	
Generation of renewable energy	35.3%
Water consumption at sites	20.9 (million m ³)
Amount of wastewater from sites	19.7 (million m³)
Amount of BOD in wastewater from sites	419 (tons)
Amount of COD in wastewater from sites	86 (tons)

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